Abstract: In an era governed by economic crisis, deep recession and lack of funds, the perspective of sustainable development drives local government to a more focused and constant effort to adapt to their daily requirements not only in respect to the central state but also towards the growing needs of the local society. As the need for planning actions in accordance with the principles of sustainable energy remains urgent, municipalities continue to envision and to respond to their role in helping to create a better future for generations to come. Thereupon the vision of the Municipality of Hersonissos, as firstly recorded in its Business Plan for 2011-2014, was, and still is, its’ development in an Economic, Tourist and Cultural pole by adopting and applying the basic principles of sustainable development. At the same time the Municipality’s rigid vision, planning, and evaluation, oriented by environmental protection, highlighted the need for networking on European level as although cities are different, their problems are often common. Thus on April 18, 2011, the Municipality of Hersonissos, joined the European Union initiative “Covenant of Mayors” [1] with the common aim of the fight against climate change. This article presents the significant initiatives taken in this direction in the last decade and their results not only on economical level but also along their social impact. It also aims to point out a municipality’s vital role in knowledge and technology diffusion within the local society as sustainable energy development can be deployed not only by the private sector but also by the public.

Key words: Sustainable energy development, Municipality, Crete.

Nomenclature

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1. Introduction

Thissen et al. [2] stated that as regions compete in different products and geographical spaces, they are economically different from each other. They exhibit different strengths and weaknesses, and provide different possibilities for growth and development. Thus what fosters growth in one region may hamper it in another [2]. On the other hand, the Lisbon Strategy of the European Communities Commission [3] considers the advancing countries of Europe as the critical factors for making the European Union the most dynamic and competitive knowledge-based economy. Even though Greece is categorized as an advanced economy based on EBRD data [4], it has been harshly hit by the economic deflation since 2009, as a result of the world financial crisis. Based on Erawatch’s 2011 country reports for Greece [5], the country’s severe debt crisis in 2010 led to a bailout agreement with the IMF, the ECB and the European Commission, followed by a stringent austerity and consolidation program which in turn brought about cuts in public expenditures and investments. These cuts, together with projected tax increases and the persisting impact of the international financial crisis, led to a 3.5% decline of the GDP in 2010, and a further downturn of 6.8% in 2011 [6]. Taking into consideration the above, along with the fact that
Greece’s economy contracted more severely in the fourth quarter of 2016, than estimated earlier [7], it is not strange for any region in the country to maximize its efforts for sustaining a high level of life for its citizens and therefore to search and approach all possible means or paths that could help the region awaken from the economic lethargy.

This article presents the significant effort of the Municipality of Hersonissos to remain a knowledge beacon and to regain its role in diffusing sustainable energy technology among its citizens and the companies that operate within its borders.

2. The Region

Crete is a region of high significance for Greece as it is the biggest island of the country covering 6.3% of its total extent. Its population reached 621,340 residents in 2011 (see Table 1), which was 5.8% of the total population of the country. The geographical distribution of the population between the prefectures, according to the most recent census shows that in Heraklion resides almost half of the region’s population (48.9%), followed by the prefecture of Chania (25.1%). As expected, prefectures’ capitals, along with some secondary urban centers such as Sitia and Ierapetra, constitute the main cities of the region.

East from the city of Heraklion the Municipality of Hersonissos extends from the north coastline of central Crete to the imposing mountain chains of Lasithi. It is located a few kilometers away from Heraklion’s international airport “Nikos Kazantzakis”. Within its borders there are settlements with unique characteristics and colours which transform it to one of the most well-known travel destinations in Crete.

Within this framework the vision of the Municipality of Hersonissos, in relation to external and internal factors that are in their sphere of influence and as recorded in the previous Business Plan along with the latest for 2015-2020, was and is its emergence in an Economic, Touristic and Cultural pole by also adopting and applying the basic principles of sustainable development. In order for this objective to be achieved a pure vision, a strategic planning and an evaluation system oriented towards environmental protection was applied. For maximizing its effort the Municipality became a member of a broader network of organizations and municipalities that share the same visions at European level, acknowledging the fact that although cities are different, they have common problems.

3. The Covenant of Mayors Initiative

In 2008 the European Union acknowledged the fact that in order for energy efficiency targets to be met, a widespread improvement in policy level was needed across European Regions. Thus a unique bottom up movement was set in motion with the support of the European Commission and hence the “Covenant of Mayors for Climate and Energy” was established, linking the commitments for Covenant Signatories to the European Union’s Climate and energy policy framework. These include the European Union’s climate and energy package for 2020 and the European Union’s 2030 climate and energy framework as well as the EU Strategy on Adaptation to Climate Change [1].

On April 18, 2011, the Municipality of Hersonissos joined this European Union initiative Covenant of Mayors which is an ambitious incentive in order to mediate the climatic changes effects through the implementation of local sustainable energy policies [1]. The initiative’s overall aim is to unite its members against the battle for altering the conditions of the climate change. This network is a tool for achieving the EU goal 20-20-20, namely:

| Table 1  Demographic characteristics of Crete [8]. |
|----------|-----------------|-----------------|
| Crete    | Greece          |
| Number of residents | 621,340        | 10,787,690      |
| Population density (residents/km²) | 74.54          | 81.75           |
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- Reducing energy consumption by at least 20%;
- Reducing the emission of greenhouse gases by 20%;
- Introduction of 20% renewable energy.

with base year 1990 or the year closest to it with sufficient data and target year 2020. The Covenant of Mayors counts already 6,783 European city or region members (more than 125 in Greece) representing 211,266,931 European citizens [1]. These figures change on a daily basis as more and more organizations are willing to commit in energy consumption reduction. With its integration in the Covenant of Mayors the Municipality of Hersonissos:
- Demonstrates strong political commitment to the movement against the climate change;
- Promotes energy efficiency and a rational use of available natural resources;
- Launches an Energy Task Manager till 2020;
- Benefits from networking with other European cities by exchanging experience and know-how;
- Benefits from the resource and finance savings that are created due to the adaptation of ecology friendly technology.

Further the Municipality cooperates with Universities, Technological Institutes, environmental associations, non-governmental organizations, energy producing companies, Municipal Enterprises with high energy consumption rates, third-sector private companies, transportation enterprises and outermost citizens, whose sensitization and attitude change, towards adoption of good practices, is essential pre-requisite in the achieving sustainable energy conscience. Apart from the previously mentioned benefits this whole process as described above will also be indicative for the European Commission in order to communicate directives for the methodology in energy consumption and certification of best practices (e.g. Energy Certificates) for public buildings and the creation of financial tools in the energy sector.

3.1 Actions and Projects

Within the framework of fulfilling its obligations arising from its membership in the Covenant of Mayors, the Municipality of Hersonissos since 2011:
- submitted 15 months after its accession the “Action Plan for Sustainable Energy” (APSE);
- submitted the first two-year progress report on evaluation (being one of the seven Greek municipalities that completed this stage);
- organized “Energy Days” in cooperation with the Energy Agency of Crete;
- carried out awareness campaigns for citizens in sustainable energy issues and environmental protection in general;
- submitted proposals not only for improving the energy efficiency of school buildings (e.g. Episkopi’s kindergarten and primary school) but also for constructing new ones (e.g. Kopsas kindergarten and primary school) with minimum energy requirements;
- became a stakeholder in several European research programs (e.g. REBUS, SHERPA) which aim in the renovation for energy efficient buildings.

As diffusing knowledge and awareness is only one task of being a member of the Covenant of Mayors, it is also equally important to move from words to actions. Therefore some of the projects and actions that were implemented by the Municipality of Hersonissos specifically in the public road lighting sector the last decade are:
- In 2011, the installation of 19 led type lighting with photovoltaic system in one kilometer distance within Anissaras broader area, at a cost of 44,000 euros and funded from own resources.
- In 2012, the Municipality of Hersonissos submitted a proposal to the “Green Fund” to finance the project “Supply LED Lighting for Urban Roads within Hersonissos Municipality” which was approved with a budget of 673,001 euros. Following an open competition auction system, the overall amount for the supply decreased in the amount of
335,745.72 euros. The commission involved the supply and installation of 51 urban and road luminaires of 48 led lighting (total power per unit 84 W) and the supply and installation of 375 urban and road luminaires of 72 led lighting (total capacity per unit 125 W). Thus this project resulted in the reduction of carbon dioxide emissions by 298 tons per year in the Municipality’s road lighting sector.

- The replacement of bulbs that were not energy efficient in order to save energy and increase the quality of public lighting. The budget for this action was 25,080 euros in a two-year period 2013 and 2014.
- In 2015 the construction of a project by the title “Lighting the coastal road of Stalis”, where the old luminaries were replaced by led lighting of total capacity per unit 81 W, to a length of 1.8 Km at a cost of 395,000 euros.
- In 2016 the amount of 150,000€ was committed by the annual budget for replacing the old street lamps (sodium or mercury vapor lamps) with adequate based on the street category led lights.
- Last but no least in 2015-2016 an investigation was conducted by a third party in relation to the Municipality’s funding capacity with a loan by the Greek Deposits and Loans Fund, for a complete and massive lighting project which will replace the majority of road lighting conventional luminaries with led luminaires for the illumination of not only the coastal front (40 Km) but also its hinterland. The amount of the loan was estimated to the amount of 3.6 million euros.

Nonetheless new projects are constantly added in the municipality’s development planning as different auctions or funding opportunities allow the materialization of energy saving projects in the field of road lighting.

It is important at this point to highlight the obstacles that local authorities have to deal with in order to achieve strategic goals. The first and most significant is the lack of financial resources as the insurance of adequate funding is often compromised by necessity. Hence the financial means that local authorities can use for this purpose are mainly either National or European funds, and in fewer cases their own resources. In the case of the Municipality of Hersonissos some of the financial tools that were used for achieving its objectives were and are the Green Fund; ESPA; Horizon 2020; the European cross-border cooperation programs etc. In addition, the possibility of PPP (public-private partnership) for energy saving projects in Hersonissos Municipality is explored.

Having ensured the financial means, local authorities have to face another obstacle in materializing energy saving projects in road lighting; the constantly changing timetable for submitting proposals in the central government along with the bureaucracy involved in implementing the ones already accepted for financing.

4. The Public Road Lighting Project

According to international studies up to 40% of the electricity consumption of a municipality comes from the street lighting network. This percentage is anything but negligible, especially when a great effort is being made not only to reduce the overall energy consumption but also to save resources and reduce waste, as the operation of the road network has also an environmental cost. This translates apart from high CO₂ emissions [9], to heat dissipation of the same luminaires and contamination of the environment with heavy metals during the deposition of the lamps at the collection sites. Thereupon and as the need for more outdoor light will become more intense, as it makes our lives more enjoyable, our cities more beautiful and night driving safer, one of the areas in which the Municipality referred to in the Covenant of Mayors proposed Action Plan was the public road lighting.

In this area the emissions of carbon dioxide were calculated with base year 2010 and measurable and demonstration actions were determined aiming to reduce pollutants by 2020. Hence within the
Municipality of Hersonissos there is a grid of 290 electrical power registering meters referring to a network of streets and public squares with an annual consumption of 2,681 MWh, in 2010 [10]. At European level the annual consumption for public lighting in Europe is between 40 and 80 KWh per capita, which is lower than that consumed in the Municipality. It should be taken however under consideration the fact that the Municipality of Hersonissos hosts a large number of people (approximately 25,000) who work seasonally (for seven months per year) in the tourism industry along with six million overnight stays during the holiday season.

Table 2 shows the distribution in the number and types of lamps of municipal’s road lighting based on the data gathered from two third of the overall street lighting network for the creation of the Action Plan for Sustainable Energy in 2011. Thus 2,976 MWh/year was the total consumption for road lighting in 2011 responding to 3,419 tCO₂ emissions [9]. A more thorough field record in the end of 2016 showed that a total number of almost 12,000 lamps constitute the main road lighting network representing 4,804 MWh/year consumption and responding to 5,520 tCO₂ emissions.

Taking under serious consideration the previous data, in the Action Plan for the Sustainable Energy Forum the Municipality programmed energy saving projects within road lighting in order to reduce pollutant carbon dioxide emissions by 72.97% till 2020. These projects were either demonstratively or invasive. The demonstration projects were small-scale projects where the reduction of energy consumption had not significant numerical impact, but could be works-standard for the residents of the region. Invasive projects were those that were mainly calculated on pollutant reduction measurements of carbon dioxide and were large-scale projects with significant budget.

According to 2014 biannual report [11] the implementation of initiatives towards reducing the carbon footprint concerning public road lighting led to a reduction of 8.71% (3,121 tCO₂/year). These projects nonetheless had also a social impact as:

The new led lights increased the streets’ brightness not only due to their ability to maintain their brightness for a longer period (the old lamps presented a 60% reduction of their brightness over time) but also because led lights restrain their light vertically (the

<table>
<thead>
<tr>
<th>Type of lamps</th>
<th>Watt</th>
<th>Lm</th>
<th>Total Watt</th>
<th>Lm/Watt</th>
<th>Number of lamps</th>
<th>Consumption (KWh/day)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Hg</td>
<td>125</td>
<td>6,300</td>
<td>137</td>
<td>50</td>
<td>1,764</td>
<td>2,658</td>
</tr>
<tr>
<td>Hg</td>
<td>250</td>
<td>13,000</td>
<td>271</td>
<td>52</td>
<td>269</td>
<td>802</td>
</tr>
<tr>
<td>MHHP</td>
<td>70</td>
<td>5,500</td>
<td>80</td>
<td>79</td>
<td>152</td>
<td>134</td>
</tr>
<tr>
<td>CFL</td>
<td>20</td>
<td>1,200</td>
<td>24</td>
<td>60</td>
<td>935</td>
<td>247</td>
</tr>
<tr>
<td>NA</td>
<td>150</td>
<td>17,000</td>
<td>172</td>
<td>113</td>
<td>152</td>
<td>288</td>
</tr>
<tr>
<td>NA</td>
<td>250</td>
<td>33,000</td>
<td>276</td>
<td>132</td>
<td>1,100</td>
<td>3,340</td>
</tr>
<tr>
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<td>400</td>
<td>55,500</td>
<td>434</td>
<td>139</td>
<td>450</td>
<td>2,148</td>
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<tr>
<td>SUM</td>
<td></td>
<td></td>
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<td></td>
<td>4,822</td>
<td>9,616</td>
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</table>

<table>
<thead>
<tr>
<th>Project</th>
<th>Result (%)</th>
<th>Total reduction (t/year)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Interventions energy savings with replacement of luminaires/lamps till 2014</td>
<td>8.7</td>
<td>298</td>
</tr>
<tr>
<td>Removal of duplication networks</td>
<td>10</td>
<td>342</td>
</tr>
<tr>
<td>Interventions energy savings with replacement of luminaires/lamps in 2016</td>
<td>53</td>
<td>1,772</td>
</tr>
<tr>
<td>Dimming application for power reduction</td>
<td>1.1</td>
<td>39</td>
</tr>
<tr>
<td>Replacement of luminaries with autonomously photovoltaic</td>
<td>1.3</td>
<td>44</td>
</tr>
<tr>
<td>SUM</td>
<td></td>
<td>2,495</td>
</tr>
</tbody>
</table>
light from old luminaries was diffused in all directions
and thus only 50% of the generated light was actually
utilized).

The replacement of old luminaries with new
technology ones reduced their downtime minimizing
thus the percentage of the network that stays out of
order daily (based on empirical data it is estimated
that 15% of Municipality’s road lighting network is in
a daily base out of order).

Consequently and based on the daily interaction of
Municipality’s Technical Service with the citizens
(and according to their statements) the improvement
of street lighting, by replacing the old lamps with
higher quality’s luminaries, increased their sense of
security and therefore improved their quality of life as
they could move around easier during night time.

5. Conclusion

Energy being a cross-cutting issue, the effect on
multilevel governance and networking at European
level is essential for strengthening the effectiveness of
the battle against climate change. As the energy
challenge is multitasked, international cooperation and
networking with strategic partner countries will
support local and regional authorities in achieving
their objectives and contribute to the global efforts to
mitigate climate change and reduce CO2 emissions
[12]. Hence local authorities must take the lead in
action and set a good example, not only because they
are closer to citizens, but also because they can
become the mean for transforming the cities and
making them more attractive and sustainable for both
citizens and visitors.

The Municipality of Hersonissos joined the
“Covenant of Mayors” in April 2011, targeting the
improvement of both its citizens’ quality of life and in
the same time its environment. As an active member
of the initiative the Municipality has submitted not
only an APSE but also a biannual report in 2014. By
creating the ground floor and with the constant
monitoring of energy consumption and emissions of
carbon dioxide data, at local level, the Municipality is
not only ready to submit the next biannual report by
the mid of 2017 but has also the knowledge and the
experience to take political decisions and to apply
corrective movements with ultimate goal to protect the
environment and to maintain a positive result in the
battle against climate change [10]. By staying
committed to its goals for energy saving the
Municipality of Hersonissos contributes to the
economic, environmental and social development and
prosperity not only of the inhabitants of today but also
for future generations. Thus the implemented actions
and projects throughout its region these last five years
led not only to the reduction of energy consumption
and carbon dioxide emissions but also increased the
sense of security, decrease delinquent behavior and
criminal low-level operations in areas where the
lighting system was not sufficient. Furthermore by
introducing new technology energy saving systems
within citizens’ interaction environment, daily, the
Municipality promotes the idea of experiential
learning, a concept that is worthy for further
investigation.

This article highlights that significant potential for
energy savings from road lighting can be reaped in
each phase of the local authority energy renovation
process: planning, implementing and monitoring. The
need therefore for public authorities to raise awareness
and build skills on energy related issues not only
among civil servants, but also among citizens is
essential. Even though the Municipality of
Hersonissos has taken actions to reduce its energy
footprint, much more remain to be done. Financial and
bureaucratic obstacles have to be overcome and in
order for local authorities to remain active and
resourceful central government have to extend a
helpful hand and citizens have to support the
municipalities’ efforts with their positive interaction.

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References